

**GOVERNMENT OF THE DISTRICT OF COLUMBIA**  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS

#6110



**C E R T I F I C A T E**

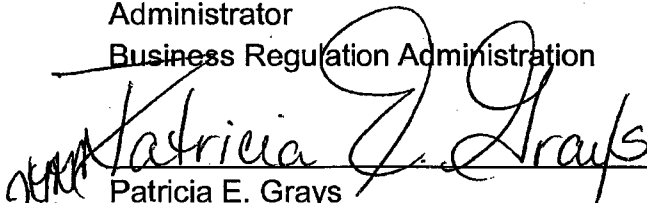
**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this **CERTIFICATE OF REGISTRATION** is hereby issued to:

**VENN STRATEGIES, LLC**

**IN WITNESS WHEREOF I** have hereunto set my hand and caused the seal of this office to be affixed as of the **11th** day of **May**, 2001 .

David Clark  
Acting Director

Winnie R. Huston  
Administrator  
Business Regulation Administration

  
Patricia E. Grays  
Superintendent of Corporations  
Corporations Division

Anthony A. Williams  
Mayor



Government  
of the  
District of Columbia

DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS  
BUSINESS REGULATION ADMINISTRATION  
CORPORATIONS DIVISION  
941 NORTH CAPITOL STREET, N.E.  
WASHINGTON, D.C. 20002

**APPLICATION FOR CERTIFICATE OF REGISTRATION  
FOR A FOREIGN LIMITED LIABILITY COMPANY**

Pursuant to the provisions of The District of Columbia Limited Liability Company Act of 1994, Title 29, Chapter 13, of the Code of laws of the District of Columbia, the undersigned foreign limited liability company hereby applies for a certificate of registration to transact business in the District of Columbia:

1. The real name of the limited liability company is

Venn Strategies, LLC

2. (A) If the real name of the limited liability company is available in the District of Columbia, but does not contain the words, "Limited Liability Company" (or abbreviation "L.L.C.") or A "Professional Limited Liability Company" (or abbreviation "P.L.L.C."), then the name of the foreign limited liability company with the words or abbreviation which it elects to add thereto for use in the District of Columbia is:

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or (B) If the real name is not available in the District of Columbia, then set forth the name under which the foreign limited liability company will qualify and transact business in the District of Columbia.

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3. The date of its organization is and the period of duration is . (State term of years or other duration authorized in its home jurisdiction.)

May 9, 2001; Perpetual

4. The address of its principal office in the state or country under the laws of which it is organized is:

2711 Centerville Road, Suite 400, Wilmington, Delaware 19808

5. The address (including street and number, if any, and zip code) of its office required to be maintained in the state, country or other foreign jurisdiction of it organization or, if not so required, of its principal office, is:

2711 Centerville Road, Suite 400, Wilmington, Delaware 19808

6. The address (including street and number, if any, and zip code) of its proposed registered office in the District of Columbia (P.O. Box is not sufficient) is

1090 Vermont Avenue, N.W. Washington, DC, 20005

**FILE**  
MAY 11 2001

7. The name of its proposed registered agent in the District of Columbia at such address is

Corporation Service Company

8. The purpose or purposes of the foreign limited liability company which it proposes to pursue in the transaction of business in the District of Columbia are:

To provide public affairs consulting services.

9. It is authorized to pursue such purpose in the state or country under the laws of which it is organized.

10. The names and respective addresses of its managers are

Stephanie Silverman, 1212 New York Avenue, N.W., Suite 1100, Washington, DC 20005

NAME, ADDRESS (city and state), OFFICE

NAME, ADDRESS (city and state), OFFICE

NAME, ADDRESS (city and state), OFFICE

11. This application is accompanied by recent dated certificate of goodstanding.

By: Stephanie E. Silverman

An Authorized Manager or Member

**MAIL DUPLICATE ORIGINALS (TWO MANUALLY SIGNED SETS) TO:**

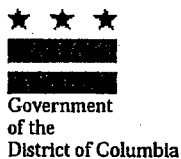
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS  
BUSINESS REGULATION ADMINISTRATION  
CORPORATIONS DIVISION  
941 NORTH CAPITOL STREET, N.E.  
WASHINGTON, D.C. 20002

**FEES DUE**

Filing Fee ....\$150

Make Check Payable to D.C. Treasurer

GENERAL INFORMATION: SUPERINTENDENT OF CORPORATIONS, 727-7278  
ORGANIZATION INFORMATION AND NAME AVAILABILITY: 727-7283



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BUSINESS REGULATION ADMINISTRATION  
CORPORATIONS DIVISION  
941 NORTH CAPITAL STREET, N.E.  
WASHINGTON, D.C. 20002

WRITTEN CONSENT TO ACT AS REGISTERED AGENT

TO:

The Superintendent of Corporations  
Department of Consumer and Regulatory Affairs  
Business Regulation Administration, Corporations Division  
941 North Capital Street, N.E.  
Washington, D.C. 20002

(A) BY A DISTRICT OF COLUMBIA RESIDENT

PURSUANT TO D.C. CODE TITLE 29, and TITLE 41

I, \_\_\_\_\_  
A Bona fide Resident of the District of Columbia Herein Consent to Act as a Registered Agent For:

\_\_\_\_\_  
Name of Business

SIGNATURE OF REGISTERED AGENT \_\_\_\_\_

DATE: \_\_\_\_\_

(B) BY A LEGALLY AUTHORIZED CORPORATION

THE CORPORATION HEREIN NAMED IS:

\_\_\_\_\_  
Corporation Service Company

An Authorized Corporate Registered Agent in the District of Columbia, per Signatures of it's  
President/Vice-President and Secretary/Assistant Secretary, Herein Consents to Act as Registered Agent  
For:

\_\_\_\_\_  
Venn Strategies, LLC  
NAME OF CORPORATION

SIGNATURE: Lisa G. McLaughlin OF PRESIDENT OR VICE-PRESIDENT

ATTEST: Louise B. L. H. OF SECRETARY OR ASSISTANT SECRETARY

DATE: May 10, 2001